Service Area	APPX	Total Budget	Projected Outturn	Projected Outturn Variance Before Transfers to/from Reserves	(Use of)/ Contribution to Reserves	Projected Outturn Following Use of Reserves	Projected Outturn Variance
		£'000	£'000	£'000	£'000	£'000	£'000
Corporate Management	1A	(183)	97	280	(280)	(183)	0
Borough Economy	1B	69,875	•	2,430	\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \		532
Adult Social Care	1C	85,831	85,106	(725)	(4,690)		. , ,
Regeneration & Growth	1D	11,389	-	2,276	· · · /	11,252	(137)
Housing	1E	2,302	2,095	(207)	373	,	
Children's Services	1F	91,455	102,002	10,547	(5,692)	96,310	4,855
Assistant Chief Executive	1G	7,550	,	(181)	20	7,389	(161)
Finance	1H	19,500	19,373	(127)	162	19,535	35
Law & Governance	11	7,303	7,219	(84)	46		(38)
Public Health	1J	64	1,947	1,883	\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \	64	0
Net Service Expenditure		295,087	311,178	16,091	(16,254)	294,924	(163)
Capital Charge Adjustment		(26,461)	(26,461)	0		(26,461)	0
External Interest Payments		15,000	15,000	0		15,000	0
Interest/Dividend Receipts		(7,500)	(9,000)	(1,500)		(9,000)	(1,500)
Corporate Items		41,497	40,984	(513)	(646)	40,338	(1,159)
Net Service Expenditure, Treasury Management Budgets and Corporate Items		317,623	331,701	14,078	(16,900)	314,801	(2,822)
Collection Fund Surplus		(102)	(102)	0	(10,300)	(102)	(2,022)
Council Tax		` '	` '	0		` '	0
		(127,008)	(127,008)	0		(127,008)	0
Business Rates		(109,560)	(109,560)	0		(109,560)	0
Business Rates Top-Up		(38,701)	(38,701)	0		(38,701)	0
Section 31 Grants		(38,188)	(38,188) (111)	0		(38,188) (111)	0
New Homes Bonus		(111) (3,953)	(111) (4,116)	(163)		(111) (4,116)	(163)
Services Grant Net Service Expenditure, Treasury		(3,833)	(4,110)	(103)		(4,110)	(163)
Management Budgets, Corporate Items and							
Sources of Funding		0	13,915	13,915	(16,900)	(2,985)	(2,985)
							4.655
Quarter 2 Projected Outturn Variance							1,222
Movement from Quarter 1 to Quarter 2							(4,207)

Corporate Management APPENDIX 1A

Service Area	Total Budget	Projected	Projected	(Use of)/	Projected	Use of reserves	Projected
		Outturn	Variance	Contribution to	Outturn	to offset	Outturn
				Reserves &	Variance	pressures	Variance
				RCCO for	following use		
				specific	of reserves for		
				purposes	specific		
					purposes		
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Chief Executive	397	677	7.7	(280)	0		0
Corporate Management	(580)	(580)	0	0	0		0
TOTAL	(183)	97	280	(280)	0	0	0

Borough Economy APPENDIX 1B

Service Area	Total Budget	Projected	Projected	(Use of)/	Projected	Use of	Projected
		Outturn	Variance	Contribution	Outturn	reserves to	Outturn
				to Reserves &	Variance	offset	Variance
				RCCO for	following use	pressures	
				specific	of reserves		
				purposes	for specific		
					purposes		
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Contracts, Projects, Strategy & Policy	39,779	40,251	472	(706)	(234)		(234)
Highways Services	19,775	19,775	(0)	0	(0)		(0)
Green Spaces, Visitor Services &	1,166	2,935	1,769	(357)	1,412		1,412
Events							
Public Protection and Community	3,794	4,101	307	(582)	(276)		(276)
Safety							
Libraries, Archives and Heritage	4,933	5,061	128	(253)	(125)		(125)
Directorate Management	427	182	(245)	0	(245)		(245)
TOTAL	69,875	72,305	2,430	(1,898)	532	0	532

Adult Social Care APPENDIX 1C

Service Area	Total Budget	Projected	Projected	(Use of)	Projected	Use of reserves	Projected
		Outturn	Variance	/Contribution	Outturn	to offset	Outturn
				to Reserves&	Variance	pressures	Variance
				RCCO for	following use		
				specific	of reserves for		
				purposes	specific		
					purposes		
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
					0		0
Management Team	1,764	3,102	1,338	(1,455)	(117)		(117)
Social Work & Therapy	5,684	4,552	(1,132)	0	(1,132)		(1,132)
External Placements	67,987	66,222	(1,765)	(1,000)	(2,765)		(2,765)
Direct Services	7,329	6,242	(1,087)	(75)	(1,162)		(1,162)
Commissioning	3,067	2,828	(239)	0	(239)		(239)
Better Care Fund	0	2,160	2,160	(2,160)	0		0
			0	0	0		0
TOTAL	85,831	85,106	(725)	(4,690)	(5,415)	0	(5,415)

Directorate - Regeneration APPENDIX 1D

Service Area	Total Budget	Projected	Projected	(Use of)/	Projected	Use of	Projected
		Outturn	Variance	Contribution	Outturn	reserves to	Outturn
				to Reserves &	Variance	offset	Variance
				RCCO for	following use	pressures	
				specific	of reserves		
				purposes	for specific		
					purposes		
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Growth and Spatial Planning Service	2,743	3,093			(263)	0	(263)
Development Planning and Building	744	1,007	263	(14)	249	0	249
Control Service							
Strategic Assets and Land Service	7,283	9,433	2,150	(1,596)	554	0	554
Management	619	131	(488)	(189)	(677)	0	(677)
			0	0	0		0
TOTAL	11,389	13,664	2,275	(2,412)	(137)	0	(137)

Housing APPENDIX

Service Area	Total Budget	Projected	Projected	(Use of)	Projected
		Outturn	Variance	Reserves/	Outturn
				Corporate	Variance
				Resources/	(£000)
				RCCO	
	£'000	£'000	£'000	£'000	£'000
Community Partnerships and Support Services	1,153	1,284	131	0	131
Housing Solutions	1,478	1,032	(446)	446	0
Income Management and Money Advice	333	504	171	(73)	98
Tenancy & Estate Management	(828)	(653)	175	0	175
Management	167	\ /	· · · · · · · · · · · · · · · · · · ·	0	(239)
TOTAL	2,303	2,095	(208)	373	165

Children's Services

APPENDIX 1F

Service Area	Total Budget	Projected	Projected	(Use of)/	Projected	Use of	Projected
		Outturn	Variance	Contribution	Outturn	Reserves to	Outturn
				to Reserves &	Variance	offset	Variance
				RCCO for	following use	pressures	
				Specific	of Reserves		
				Purposes	for specific		
	0,000	01000	01000	01000	purposes	01000	01000
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Director of Children's Services	8,543	7,259	(1,284)	0	(1,284)		(1,284)
Education Services	760	674	(86)	(217)	(303)		(303)
Inclusive Learning	2,592	2,422	(169)	0	(169)		(169)
Children & Education Support Services	8,869	18,703	9,835	0	9,835	(2,439)	7,396
Commissioning, Partnerships & Improvement	10,496	12,747	2,251	(3,036)	(785)		(785)
Children's Social Care	59,796	59,796	0	0	0	0	0
Central Items	400	400	0	0	0		0
TOTAL	91,455	102,002	10,547	(3,253)	7,294	(2,439)	4,855

Assistant Chief Executive APPENDIX 1G

Service Area	Total Budget	Projected	Projected	(Use of)/	Projected	Use of reserves	Projected
		Outturn	Variance	Contribution to	Outturn	to offset	Outturn
				Reserves &	Variance	pressures	Variance
				RCCO for	following use		
				specific	of reserves for		
				purposes	specific		
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Assistant Chief Executive	188	(497)	(685)	0	(685)		(685)
Human Resources	3,604	4,262	658	0	658		658
Strategy and Performance	1,380	1,106	(274)	20	(254)		(254)
Corporate Customer	1,605	1,849	244	0	244		244
Communications	774	650	(124)	0	(124)		(124)
TOTAL	7,550	7,369	(181)	20	(161)	0	(161)

Finance APPENDIX 1H

Service Area	Total Budget	Projected	Projected	(Use of)/	Projected	Use of reserves	Projected
		Outturn	Variance	Contribution to	Outturn	to offset	Outturn
				Reserves &	Variance	pressures	Variance
				RCCO for	following use		
				specific	of reserves for		
				purposes	specific		
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Director	126	(623)	(749)	0	(749)		(749)
Oracle	711	(1,174)	(1,885)		\ /		(104)
Financial Management	2,790	4,488	1,698	(953)	745		745
Procurement	620	777	157	(50)	107		107
Revenues and Benefits	3,901	4,957	1,056	(47)	1,009		1,009
Business Management	3,222	3,240	18	0	18		18
ICT	7,594	6,942	(652)	(569)	(1,221)		(1,221)
Corporate Transformation	537	767	230		230		230
			0	0	0		0
TOTAL	19,500	19,373	(127)	162	35	0	35

Law and Governance APPENDIX 1I

Service Area	Total Budget	Projected	Projected	(Use of)/	Projected	Use of reserves	Projected
		Outturn	Variance	Contribution to	Outturn	to offset	Outturn
				Reserves &	Variance	pressures	Variance
				RCCO for	following use		
				specific	of reserves for		
				purposes	specific		
	£'000	£'000	£'000	£'000	nurnoses £'000	£'000	£'000
Director	436	83	(353)	0	(353)		(353)
Democracy	3,642	3,405		0	(237)		(237)
Registration Services	(691)	(572)	119	0	119		119
Legal and Assurance	2,839	3,447	608	46	654		654
Equality, Diversity and Inclusion	515	452	(63)	0	(63)		(63)
Leaders Office	562	404	(158)	0	(158)		(158)
			0	0	0		0
TOTAL	7,303	7,219	(84)	46	(38)	0	(38)

Public Health APPENDIX 1J

Service Area	Total Budget	Projected	Projected	(Use of)/	Projected	Use of	Projected
		Outturn	Variance	Contribution	Outturn	reserves to	Outturn
				to Reserves &	Variance	offset	Variance
				RCCO for	following use	pressures	
				specific	of reserves		
				purposes	for specific		
					purposes		
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Communicable Disease	3,237	2,866	(371)	0	(371)		(371)
Long Term Conditions	3,476	2,491	(986)	0	(986)		(986)
Childrens	11,530	11,335	(195)	0	(195)		(195)
Substance Misuse & Smoking	4,240	4,068	(172)	0	(172)		(172)
Wider Determinants	5,353	5,111	(242)	(12)	(255)		(255)
Public Health Management	2,932	2,735	(198)	(76)	(273)		(273)
Public Health Grant	(26,658)	(26,658)	0	0	0		0
Public Health Savings / Reserve	(4,048)	0	4,048	(1,795)	2,253		2,253
			0	0	0		0
TOTAL	64	1,947	1,883	(1,883)	0	0	0

Housing Revenue Account APPENDIX 1K

Service Area	Total Budget	Projected	Projected	(Use of)/	Projected	Use of reserves	Projected
		Outturn	Variance	Contribution to	Outturn	to offset	Outturn
				Reserves &	Variance	pressures	Variance
				RCCO for	following use		
				specific	of reserves for		
				purposes	specific		
					purposes		
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Repairs and Maintenance	38,444	37,117	(1,327)	(174)	(1,501)	1,501	0
Building Safety and Compliance	3,857	4,214	357	0	357	(357)	0
Business Excellence	1,947	1,564	(383)		(383)	383	0
Services in Borough Economy	4,152	4,740	588	(900)	(312)	312	0
Corporate HRA	48,193	47,687	(506)		(506)	506	0
Housing Management	16,454	15,751	(703)	(46)	(749)	749	0
PFI	(659)	241	900	0	900	(900)	0
Rents & Other Charges	(122,732)	(120,404)	2,328	0	2,328	(2,328)	0
SLA's	10,044	9,910	(134)	0	(134)	134	0
			0	0	0	0	0
TOTAL	(300)	820	1,120	(1,120)	0	0	0

Individual Schools Budget APPENDIX 1L

Service Area	Total Budget	Projected	Projected	(Use of)/	Projected	Use of reserves	Projected
		Outturn	Variance	Contribution to	Outturn	to offset	Outturn
				Reserves &	Variance	pressures	Variance
				RCCO for	following use		
				specific	of reserves for		
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Individual Schools Budget	0	(1,069)	(1,069)	1,069	0		0
			0	0	0		0
			0	0	0		0
			0	0	0		0
			0	0	0		0
			0	0	0		0
			0	0	0		0
TOTAL	0	(1,069)	(1,069)	1,069	0	0	0